

## Minutes of the WADA Foundation Board Meeting May 10, 2009 Montreal, Canada

The meeting began at 9:07 a.m.

## 1. Welcome and Roll Call and Observers

<u>THE CHAIRMAN</u> welcomed everybody to the meeting. He welcomed three new members, namely Minister Bakkabulindi from Uganda, Mr Ed Jurith from the US and Minister Herrera from Mexico. He reminded the members the Foundation Board was a public meeting open to the media. He wished all mothers a Happy Mother's Day. He invited all members to sign the roll call and to express themselves openly during the meeting.

The following members attended the meeting: Hon. John Fahey AC, President and Chairman of WADA; Prof. Arne Ljungqvist, WADA Vice-Chairman, Chairman of the IOC Medical Commission and Chair of the WADA Health, Medical and Research Committee; Prof. Jiri Dvorak, representing Mr Joseph Blatter, IOC Member and President of FIFA; Mr Christophe De Kepper, representing Mr Willi Kaltschmitt Lujan, IOC Member and Member of the IOC Press Commission; Mr Patrick Schamasch, representing Dr Robin Mitchell, Member of the IOC, Member of the IOC Medical Commission and President, ONOC; Mr Richard Pound, IOC Member; Mr Patrick Chamunda, IOC Member; Prof. Eduardo Henrique De Rose, President, PASO Medical Commission; Mr Craig Reedie CBE, Member of the IOC; Mr Richard Young, ANOC Representative; Mr Andrew Ryan, representing Dr Tamas Ajan, Member of the IOC, President of IWF; Mr Mustapha Larfaoui, Member of the IOC and President of FINA; Mr Francesco Ricci Bitti, President of ITF, Member of ASOIF; Mr Gian Franco Kasper, Member of the IOC and President, FIS; Mr Anders Besseberg, President of IBU; Dr Rania Amr Elwani, Member of the IOC and Member, IOC Athletes Commission; Ms Claudia Bokel, representing Mr Saku Koivu Member of the IOC and Member, IOC Athletes Commission; Mr Frank Fredericks, representing Mr Alexander Popov, Member of the IOC and Member, IOC Athletes Commission; Ms Beckie Scott, Member of the IOC and Member, IOC Athletes Commission; Mr Jan Kocourek, Deputy Minister of Education, Czech Republic; Mr Bertrand Jarrige, representing Mr Bernard Laporte, Secretary of State for Sport, France; Mr Tomas Johansson, representing Ms Lena Adelson Liljeroth, Minister for Culture, Sweden; Ms Maud De Boer-Buquicchio, Deputy Secretary General, Council of Europe; Gennadi Aleshin, observer, representing Mr Vyacheslav Fetisov, Russian Federation; Mr Augustin Edjoa, Minister for Sport and Physical Education, Cameroon; Mr Charles Bakkabulindi, Minister of State for Sports, Uganda; Mr Satyaprakash Ritoo, Minister of Youth and Sports, Mauritius; Mr Edward Jurith, General Counsel, ONDCP, USA; Mr René Bouchard, representing Mr Gary Lunn, Secretary of State (Foreign Affairs and International Trade) (Sport), Canada; Prof. Claudio Morresi, President, CONSUDE; Mr Bernardo De la Garza Herrera, Director General, CONADE; Ms Tomoko Ukishima, Vice Minister of Education, Culture, Sports, Science and Technology (MEXT), Japan; Mr Kamal Al-Hadidi, President, Jordan Anti-Doping Committee; Kancheng Shi, observer, representing Mr Duan Shijie, Vice Minister, State Sport General



Administration, China; Mr Bill Rowe, representing Ms Kate Ellis, Minister for Sport, Australia; David Gerrard, representing Mr Murray McCully, Minister for Sport and Recreation, New Zealand.

The following members of WADA Management attended the meeting: Mr David Howman, WADA Director General; Mr Rune Andersen, Standards and Harmonization Director, WADA; Dr Olivier Rabin, Science Director, WADA; Mr Rob Koehler, Education Director, WADA; Mr Olivier Niggli, Finance and Legal Director, WADA; Mr Kazuhiro Hayashi, Asia/Oceania Regional Office Director, WADA; Mr Rodney Swigelaar, Africa Regional Office Director, WADA; Ms Julie Masse, Communications Director, WADA; Mr Kelly Fairweather, Director, WADA European Regional Office / IF Relations.

Apologies were received from: MR Phil Craven, President, IPC; Mr Datuk Ismail Sabri Bin Yaakob, Minister, Youth and Sports, Malaysia. They were not represented.

The following observers signed the roll call: Ole Sorensen, François Allaire, Jennifer Mullowney, Daniel Jacubovich, Yuan Hong, Matilde Garcia, Javier Odriozola, Roman Aleksandrov, Clemente Ibarra, Robert Ndjana, Volker Hesse, Konstantin Vyrupaev, Michael Kontos, Michael Gottlieb, Jaime Lissavetzky, Teruko Miyazawa, Shin Asakawa, Ichiro Kono, Takaaki Iwasa, Kaori Hoshi, Peter De Klerk, Markus Adelsbach, Hajira Mashego, Shannon Gilligan.

## 2. <u>Approval of Minutes of previous meeting</u>

<u>THE CHAIRMAN</u> asked if the minutes of the previous Foundation Board meeting could be approved and signed. There was no dissent.

## DECISION

Minutes of the Foundation Board meeting held on 23 November 2008 approved.

## 3. Director General's Report

THE DIRECTOR GENERAL (DG) wished to refer to a number of topics in his report.

He mentioned the steady progress made with the implementation of NADOs this year. He reported that WADA had sent a team to Jamaica to ensure the law put in place in 2008 was effective through the implementation of an anti-doping program. WADA had also assisted in the training of their DCOs.

Another team visited Nigeria last month. He said Mr Swigelaar would add more to that point in his report on Africa.

He reported that WADA continued to help India, namely with a visit in 2007, and with steady monitoring to ensure satisfactory progress was made.



He mentioned that a technical team had visited Russia and that an invitation was made to return to that country in June in order to assist RUSADA in establishing their program in an appropriate fashion. He added he was grateful for the invitation.

In relation to RADOs, he said members would have a report further on the agenda and announced that a RADO administrators meeting would be held in Kuwait thanks to the generosity of the Olympic Council of Asia.

The DG noted the success of SportAccord in Denver. He thought the event was very useful for IFs and WADA, especially to build relationships. WADA had a booth there again this year and it was considered very successful. The team engaged in discussions and interviews with more than 40 International Federations. He added presentations were made while in Denver and plans were already progressing for WADA's attendance at next year's SportAccord in Dubai, on 26 April, 2010.

It was reported that WADA would be going to the first European Union Symposium on Anti-Doping the following week in Athens, where the WADA Vice-President would lead the team and make an introductory speech. The team would partake in various workshops. He said looking forward to positive outcomes.

Although not a point usually raised by the DG, he wished to put the point of Finance in his report and indicated that WADA had collected 100% of contributions last year and insisted that this was a notable achievement for an international institution involving governments. He also stated that the government representatives would certainly acknowledge that other global government institutions around the world come nowhere near this success rate in terms of contribution collection. He thanked the governments for their commitment and their dues, which of course are fully matched by the Olympic Movement and whom are also thanked.

In relation to betting, corruption and bribery, it was reported that WADA had helpful talks with Secretary General of Interpol in Lyon in February and planned to advance this issue in terms of anti-doping programs around the world. He cited the example of an athlete trying to bribe a laboratory.

The DG mentioned that the President and he had visited the new National Anti-doping Agency in Germany and that they were very impressed with its progress made. He felt that the work done there would help others adopt Models of Best Practice that would be beneficial around the world. He planned to liaise with them again in August, when in Berlin.

He referred to the complaints of the Player Groups that they had no mode of communications or no way to have the views of their representatives expressed during WADA's consultation. He explained to these groups that WADA's consultations weren't limited to any specific organization and that they should always feel free in making submissions and involving themselves in any discussions they would see fit for their members. Therefore, he felt the development of a communication strategy would be looked at carefully.



An item of note was the timely signing of the contract with Montreal International on 8 May, for the headquarters of WADA to stay in Montreal until 2021. This point was approved by the Executive Committee in November 2007. The Canadian and Quebec Ministers of Sport, the President of Montreal International, our President and Vice-President were present at the event which was very successful. He was pleased with the outcome.

Regarding the re-testing or further analysis issue, he mentioned that he was glad the IOC took the step to re-test Beijing samples. He reported that six athletes had been found to breach the rules and they would go through the normal process. He said that the President and he had visited the laboratories in Lausanne and saw the stored samples. He was convinced the operation was very satisfactory and effective in terms of long term storage of collected samples.

In terms of Science, the DG reiterated the importance of having good collaboration with the pharmaceutical industry in order to achieve success.

He continued by referring to the Executive Committee meeting and decisions taken on the previous day. He stated that the matter relating to the WADA Statutes had been deferred, and that a concrete proposal was expected before it could be advanced. Upon receipt, discussions would arise and decisions could follow.

The DG stated that the special book project was also deferred for further consideration by the Finance Committee at their meeting in July, in Lausanne.

In regards to WADA's 10<sup>th</sup> Year Anniversary, he told the Board members that the meeting would take place in Stockholm in early December. He said WADA had already been working closely with the Government of Sweden, represented at the Executive Committee by a team of observers ensuring the December meeting in Stockholm would be conducted with professionalism. He indicated that we would invite a number of former members of the Agency – original members of the Executive Committee and Foundation Board - to partake in the celebrations planned for WADA's 10<sup>th</sup> Anniversary in Sweden. The extra expenses were estimated at 22,000 to 25,000 USD.

Moving to the International Standard for Protection of Privacy and Personal Information (ISPP), he said this Standard had been passed with amendments the previous day. The Executive Committee determined that the time required for consideration could be waived, as this was a very important document. He mentioned that the amendments suggested, following extensive discussions with the Council of Europe, the European Union and the leadership of Spain, were adopted and would come into effect on 1 June 2009.

The technical document for EPO, tabled at the Executive Committee meeting the previous day, was also approved.

He mentioned a discussion on candidature laboratories for accreditation and gave an update on the matter. Two laboratories presently in the probationary stage would be accredited this year or early next year, provided all went well: Romania and



Kazakhstan. Laboratories who had been introduced into the accreditation process were from Mexico, Argentina and Qatar.

It was also reported that WADA received a report at the Executive Committee on the Athlete's Passport and that a meeting of experts was scheduled in Montreal in early June, to consider the progress made. He anticipated the publication of a booklet on Model Protocols for everyone to use.

Lastly, he mentioned the discussion on the proposal made by SportAccord to establish an office in Lausanne for Anti-Doping services for the IFs. The Executive Committee approved five years of support, for 160 000 CHF per year under strict conditions. He said the office would commence its operations later this year.

THE CHAIRMAN asked if there were any questions or comments.

<u>MS DE BOER-BUQUICCHIO</u> thanked the DG for his report and referred to the revised version of the International Standard for Protection of Privacy and Personal Information (ISPPP), where the results were very satisfactory. She expressed her gratitude to all the actors concerned. She also expressed special thanks to Spanish State Secretary, Jaime Lissavetzky, for hosting the informal yet decisive meeting. She said there was great collaboration in regards to anti-doping action and the protection of data. She said the EU Working Party would meet in mid-June for further consultations and felt confident that it would produce positive results. She also took the opportunity to mention the issue of Education and applauded the development in that sense. She mentioned that the Council of Europe, on the invitation of the Romanian government, would host a Seminar on Anti-Doping Education on the 4 and 5 of June 2009. She was pleased to announce that WADA would participate.

<u>MR BESSEBERG</u> asked the DG if the new generation of EPO was included in the technical document approved the previous day by the members of the Executive Committee.

THE CHAIRMAN told Mr Besseberg all questions would be answered at the end of the round of comments.

<u>MR GERRARD</u> echoed Ms De Boer-Buquicchio's words and congratulated the DG for his report. He then made a brief intervention on behalf of the government of New-Zealand. In relation to Beta-2 agonists, he stressed that this was neither the time nor the place to debate on the status of these drugs; it was the Prohibited List Committee's role. His government requested that WADA conduct a cost-benefit analysis of the continued surveillance of Beta-2 agonists in their present form, namely the actual costs to our athletes, the evaluation by NADOs of the increase in processing of TUE applications for asthma medication, the costs to laboratories and the costs of result management to WADA.

THE CHAIRMAN asked if there were any additional questions or comments.

<u>PROF LJUNGQVIST</u> thanked the DG for his report and noted the support to the fight against doping, namely the support to the GAISF/SportAccord. He added that the



ISPPP agreement was of enormous importance in the fight against doping. He raised a matter of terminology with regards to the use of the word "re-testing" as opposed to "further analysis". He said it was important to explain that "further analysis" was a more appropriate term to use since "re-testing" referred to testing again and implied that the Beijing laboratory did not carry out the analysis appropriately at the time of the Games, which was not the case. When the host city contract was signed, there were no proper validation methods to test the new EPO generation (called CERA), nor insulin. Therefore the IOC decided not to conduct the testing, since there was ample time after the Games. By the end of 2008 the methods had then been properly validated; thus WADA went ahead, and made use of the blood samples available (847 tested for CERA and 101 for insulin). He explained that, as expected, all insulin came back negative since the use of that drug, if non-diabetic is guite dangerous and should be avoided. The IOC found seven positive results for CERA, two from the same athlete, which meant six athletes were now being dealt with on the basis of adverse analytical findings. He admitted not being happy about finding doping at that level, but happy that we had methods of detection and prosecution. In his opinion, the fact that the IOC did follow up represented an important signal to athletes around the world.

In regards to the Salbutamol matter, he said he didn't accept the fact that a low number of positive samples could be an argument to question whether a substance should be on the List or not. He added that Beta-2 agonists were substances that absolutely needed to be on the List. He added that scientific studies were underway to help determine if their use was legitimate or for doping purposes.

Lastly, he had a question about an item in the DG's report concerning the discussion with Russian authorities. He mentioned anti-doping activities were difficult to conduct in that country and expressed his worries about uncontrolled doping, especially with the upcoming Winter Olympic Games in Sochi. He suggested that a very close cooperation be established between WADA and the IOC Coordination Commission in order to find ways to help the Russian Anti-Doping Organization overcome these problems. He gave examples of urine manipulation by Russian athletes and an incident at the International Biathlon Union (IBU) World Championships. He asked what WADA intended to do with respect to the problems occurring in that country.

<u>MR POUND</u> thanked the DG and the staff for the tremendous meeting material that was prepared. He then made two comments. His first point concerned betting and corruption. He said it was clearly a growing problem impacting the integrity in sport. He said WADA should be cautious about widening its mandate in this area, bearing in mind this would require a significant amount of resources. He felt that the requirements were far beyond WADA's powers, considering its limited resources. He suggested that WADA put together a preliminary inventory of betting and corruption issues and then have discussions with Interpol in order to come up with recommendations. He added it was clear that the Sports Movement, WADA nor the Governments could do all this work alone.

His second point related to item 7 in the DG's report: FIFA. He said there had been a number of unfortunate statements made by one of WADA's board members, namely Mr Joseph Blatter in an article that had affected all. He identified four of them: firstly, the fact that when it was founded, WADA made a mistake by forming the Agency with



50% from Governments and 50% from Sports; it should have been Sports alone. Secondly, the fact that WADA was a service organization for all sports; and thirdly, the comment that under the leadership of WADA's first President, Dick Pound, it became a police organization where athletes were considered as suspects under the Code. Lastly, he expressed concern at the comment that WADA had to come back to Europe. He wished to bring clarification to the statements and said many of them were false and insulting. He felt a discussion had to be undertaken with the board member that had made such statements.

<u>MR POUND's</u> final observation was more positive; he said he was delighted to hear an agreement on data protection had been reached.

<u>THE CHAIRMAN</u> reported writing to the FIFA President to request an opportunity to discuss the article at the earliest occasion. He told the members Mr Blatter had already responded in that matter and they had spoken on the phone. A further discussion had been scheduled.

<u>THE CHAIRMAN</u> then welcomed Minister Lissavetzky to the table as observer to the meeting as the most recently elected Executive Committee member.

<u>MR LISSAVETSKY</u> thanked the participants that had made the agreement on protection of privacy possible. He congratulated Ms Maud De Boer-Buquicchio and her team who worked very hard on the final part of the agreement. He also commended the flexibility of dialogue that could be established with WADA, namely with Mr Fahey, Mr Howman and Mr Niggli. Finally, he congratulated WADA on its work to become stronger and to build closer relations with Europe.

<u>MS UKISHIMA</u> thanked the DG for his report. She said that Japan had worked hard to facilitate the early conclusion of the UNESCO Convention, particularly with its fellow members in the Asian region. She added that Japan spoke at the Asian Ministers' Meeting in Tehran and encouraged those that had not done so already, to ratify the Convention quickly. In addition, she said that Japan contributed 150,000 US dollars to the UNESCO Fund against Doping in Sports. Lastly, she informed the members that Japan would host a symposium on blood doping on 7 and 8 November 2009 in Tokyo and they would do everything possible to make it a successful event.

THE CHAIRMAN gave the representative of Russia the opportunity to voice his opinion.

<u>MR ALESHIN</u> thanked the Board for the invitation to attend. He stated that Russia worked very close with representatives from the European family, International Olympic Committee and WADA. He affirmed the Russian Federation put great emphasis on the fight against doping in sports. His country adopted the List of Prohibited Substances and Methods, they educated specialists, coaches and teams of their national federations, they also approved the regulations of the Beijing doping controls, and they assigned necessary funds to help control doping in sports within the Russian territory. The National Anti-Doping Organization, founded a year ago, received \$ 2.9 million from his government. He added that Russia was taking all the necessary actions to see positive outcomes in the country and finally thanked WADA for its support and collaboration in the fight against doping.



THE CHAIRMAN asked if there were any questions or comments.

MR DVORAK thanked the Chairman for the opportunity to voice his opinion on the relations between FIFA and WADA. He first stated that he wouldn't comment on any media reports as the Board was not the appropriate platform to do so and because the Board had already taken the necessary actions in that sense. He stated that FIFA, as well as the other team sports federations support the World Anti-Doping Code 2009, and added that FIFA had adapted it's statutes, had created new anti-doping regulations and had established anti-doping units to manage 30,000 sampling procedures a year accordingly and in an efficient manner. FIFA had also presented WADA with 'The FIFA roadmap for implementation of the WADA Code 2009' as a result of discussions with International team sports federations. After the constructive meeting between WADA and FIFA held on 6 April 2009, with good intentions, both parties had concluded that FIFA was Code compliant. He asked the media representatives present at the meeting to eliminate wrong comments. He quoted an important German physician and philosopher Friedrich Schiller who said in May 1789 (220 years ago): "The aim of science is to be creative, innovative and search for efficient and if possible, simple solutions to complex problems." He added that physicians and scientists were always questioning themselves and wondering if they were on the right track.

He then commented on the DG report, specifically on the Athlete's Passport, saying that because of limited financial and human resources in the fight against doping, they were looking for other possibilities based upon statistical data, evidence-based medicine and laboratory findings. The biological parameters in longitudinal follow-up tests were promising and most probably a cost effective way to prove and combat doping in sport. The biological passport obtained by repeated blood and urine analyses of the athlete during the year seemed to show inappropriate manipulation of the human body to improve performance or speed up rehabilitation. He asked himself how athletes would react to such a new approach. In the course of preparation for the WADA Foundation Board meeting, he contacted four of the best European football clubs (in alphabetical order), Arsenal, Barcelona, Chelsea and Manchester United. He received confirmation that the players, coaches and managers were ready to support the new way voluntarily by providing urine and blood samples during the playing season and also immediately prior to and shortly after the seasonal break. The reaction of the top teams and their players clearly confirmed their dedication to fight doping. He also stated that the teams were approached with the full support of the FIFA President, Mr Joseph S Blatter, the UEFA President, Mr Michel Platini and the Chairman of both Medical Committees, Dr Michel D'Hooghe.

He made a proposition regarding the next steps to take: having established the biological passport, to introduce blood sampling in competitions. He mentioned that blood analysis clearly showed if substances were circulating in the body in order to enhance performance during the competition. He added that everybody knew what happened if one got into a control of blood while driving having had a few drinks. For the other violations there would be the biological passport.



He finally stated that FIFA and the majority of the team sports were of the opinion that they had to look for alternatives to the current system. He made a proposition to the WADA President and the Foundation Board: to establish an ad-hoc working group consisting of scientists, laboratory and medico-legal experts, clinicians, experienced administrators and politicians to brainstorm and present possible solutions with the aim to formulate an approach like that quoted by Friedrich Schiller.

THE CHAIRMAN asked if there were further questions.

<u>MR RICCI BITTI</u> first thanked the DG for his extensive report. He then made three remarks. He reassured the members by saying that the individual sports were completely supporting the WADA Code. He then mentioned his concern in regards to the press which often distorted our words. He said our words could have an impact and added we should be careful and responsible when we speak to the press. He shared Mr Pound's comment on corruption and mentioned it was a growing problem that should be tackled in terms of inventory, given the limited powers WADA had. He made a comment about Salbutamol, mentioning he was in favor of keeping this substance on the List, even if the costs were high.

<u>THE CHAIRMAN</u> mentioned that he believed there was a benefit of undertaking a cost benefit analysis on Beta-2 agonists, but supported the last intervention about not removing Salbutamol from the Prohibited List. He added that this matter would be taken forward in-house. He invited the DG to respond to the comments made.

THE DG thanked the members for their interventions and proceeded to respond to the comments made in the order they were received. He thanked Ms De Boer for her support and echoed her congratulations to Spain. He said he would attend the European Union meeting. To Mr Besseberg, he said that the technical document took effect on 31 May 2009 and that Dr Rabin would give more details on certain scientific aspects outside of the meeting. He told Mr Gerrard his question had already been answered by the Chairman and did not wish to comment any further. To Professor Ljungqvist, he said he understood the terminology use of "further analysis" rather than "re-testing" and apologized for the semantic lapses. He confirmed he would be visiting Russia and would present a strategic plan at the Executive Committee meeting in September. Concerning Mr Pound's comments, he stated that he didn't want WADA to expand its mandate in terms of corruption matters. He added that he put this point in his report because the Secretary General of Interpol suggested we were better positioned to discuss this matter, thus opening a door for further discussion. He then thanked Minister Lissavetzky for his kind words and particularly for the practical steps he took in enhancing the way forward with the Data Protection Standard. He had similar words of gratitude to Ms Ukishima, from Japan, for her support and commitment in the fight against doping, for her contribution to WADA and for hosting the blood doping symposium. To the Vice-Minister from Russia, he expressed his thanks and confirmed he would visit Russia the following month and was looking forward to this event. To Professor Dvorak, he said he was looking forward to talk to him further about the project with FIFA and UEFA on the blood passport and longitudinal studies. He said this was a significant advance in the fight against doping and felt greatly encouraged by his comments and his invitation to collaborate. To Mr Ricci Bitti, he said communications were a major issue for WADA and added that we



had to make sure to remain transparent at all times when issues were communicated to the media. He also said that WADA had no control on how this information was subsequently reported.

## DECISION

Director General's report noted.

## 4. <u>Operations / Management</u>

#### 4.1 10-year Anniversary

<u>THE CHAIRMAN</u> informed the members that the next meeting would take place at the end of the year, in December, in Stockholm. He added that he appreciated the support given by the Swedish government and hoped this event would recognize all the great work that had been done in the past 10 years.

<u>PR LJUNGQVIST</u> said he was pleased to be in a position to welcome all the members to Stockholm in December. He informed the Board that there was a team in Montreal preparing for this meeting, familiarizing themselves with the requirements to host an appropriate event in December.

## **DECISION**

10-year Anniversary update noted.



## 4.2 Interpol Memorandum of Understanding Report

THE CHAIRMAN asked if there were questions or comments in respect to that point.

THE DIRECTOR GENERAL stated that there would be a meeting on 15 June 2009 with the French government and Interpol.

## DECISION

Interpol MoU update noted.

## 4.3 Operational Performance Indicators – 2008 & 2009

THE CHAIRMAN asked if there were questions or comments on that report. No questions were put forward.

## DECISION

Operational Performance Indicators item noted.

# 4.4 Standing Committee Absenteeism – Amendments to Article 11 of WADA Statutes

<u>THE CHAIRMAN</u> referred members to their material for the exact wording. He then requested the Foundation Board to approve an amendment to the WADA Statutes.

<u>THE DIRECTOR GENERAL</u> reminded the Foundation Board members of the nature of this item and explained that it had been discussed at the November 2008 Executive Committee meeting, where WADA Management had been instructed to submit to the Foundation Board for approval the appropriate wording for the proposal relating to standing committee absenteeism and penalties.

<u>MR POUND</u> said we needed to consider a threshold of absences and mentioned it was unfair to those members who did attend on a regular basis.

<u>THE CHAIRMAN</u> acknowledged the remark and shared his view about the necessity to have a proper mechanism in place to avoid absenteeism because of the extra burden to other members present.

<u>MR POUND</u> added that the input of the absent members was missed and felt that this was a greater problem than the workload to those who did show up at the meetings.

<u>THE CHAIRMAN</u> asked whether the Foundation Board members approved the amendment. All were in favor of the proposed amendment to Article 11.



## DECISION

# Proposed amendment to Article 11 of the WADA Statutes approved.

## 4.5 Foundation Board Endorsement of Composition for Swiss Authorities

<u>THE CHAIRMAN</u> stated that the Foundation Board membership needed to be approved by the Foundation Board for statutory reasons. The members' names were required under Swiss law and that we had to notify the appropriate registry in Switzerland twice a year.

## DECISION

Foundation Board composition formally endorsed and approved.

## 4.6 Independent Observer and Athlete Outreach Program Update

<u>THE CHAIRMAN</u> asked if there were any questions or comments. Given no questions were put forth, this point was simply noted.

#### **DECISION**

Independent Observer and Athlete Outreach Program item noted.

## 5. <u>Finance</u>

#### 5.1 Finance Update

<u>MR REEDIE</u> made a brief introduction of the Agency's auditor from PriceWaterhouse Coopers. He would present under item 5.3.

#### 5.2 Government/IOC Contributions

<u>MR REEDIE</u> referred to the documents in the members' files and reported that, as of May 8, 2009, WADA had collected 82% of public authority contributions. He explained that government contributions were no longer matched exactly on a dollar by dollar basis by the International Olympic Committee. This was because WADA had an agreement with IOC for regular installments, as opposed to matching every dollar, month by month. He said this helped the cash flow situation and made it more cost effective. He highlighted the formidable effort of 100% collection reached last year, and would still aim for that figure this year.

## 5.3 2008 Year End Accounts

<u>MR REEDIE</u> said that the accounts were prepared with the assistance of the auditors, PricewaterhouseCoopers, and they were in the form prescribed by the International



Financial Reporting Standards. Having presented the accounts to the Executive Committee the previous day, he mentioned that he would be happy to deal with any questions. He invited the Chairman to present the accounts to the Foundation Board for final approval and ratification and asked Mr. Roth, the auditor, to present his report.

<u>MR ROTH</u> thanked the Foundation Board for giving him the opportunity to present the report of the auditors on the 2008 WADA Financial Statements.

<u>MR ROTH</u> advised the members that his firm had prepared two reports: a summary report for approval by the Foundation Board and a more detailed report, presented to the Executive Committee and in compliance with the Swiss law. He added that there were no major findings in the detailed report. He explained that the format of the "Report of the statutory auditor on the financial statements" had changed compared to the previous year because of changes to International Standards on Auditing and some changes in Swiss law. The opinion remained the same.

The report concluded that the financial statements for the year ending 31 December, 2008 gave a true and fair view of the financial position of the Agency. The results of operations and the cash flows were in accordance with the International Financial Reporting Standards, and he confirmed that the financial statements complied with Swiss law and the Foundation's deed. He also confirmed that an internal control existed which had been designed for the preparation and presentation of financial statements according to the Foundation Board's instructions.

The financial statements, prepared in accordance with International Financial Reporting Standards, had no major changes compared to the previous year. He pointed out the two columns for 2007 and 2008, in Swiss francs and in US dollars. The official currency of WADA as a Swiss foundation was the Swiss Franc; therefore, he would comment on the Swiss Franc columns. Looking at the assets, he stated that there were 34-million Swiss Francs of assets at the end of 2008, composed of "cash and cash equivalents", mainly "bank currency accounts" and "short term bank deposits" and "available-for-sale investments" of 13.2 million. He mentioned an increase in "fixed assets" because of purchases of IT equipment and an increase in "intangible assets" for the investments in the ADAMS system and other software investments.

Looking at the "liability and equity" section, he stated that the main change was a decrease in "equity" from 33 million Swiss francs to 31 million Swiss francs mainly explained by the slight "excess of expenditure over income" in 2008 and for the currency movements from translating the financial statements from US dollars to Swiss francs.

Moving to the "statement of activities", he reported that the "annual contributions" had remained stable in Swiss francs and had increased in terms of US dollars. Of the 26.8 million Swiss Francs in contributions, 25.3 related to the 2008 contributions and the remainder of payments dating to earlier years.



In terms of "expenses", Mr Roth stated that they also had remained stable in Swiss Francs and had increased in US dollars, the main variation from one year to the next was related to "project consulting fees", namely relating to the Landis case.

In terms of "financial income (expenses)", there was an exchange loss compared to an exchange gain for prior years. He concluded his report by comparing "excess of expenses over income" in 2008 and "excess of income over expenses" in 2007.

<u>MR REEDIE</u> wished to add a couple of points to Mr Roth's presentation. He mentioned two minor suggestions to a Management Report from the auditor about financial controls, one dealing with our knowledge of the IFRS system and the other with outsourced business on IT matters.

He invited the members to look at Attachment 3 under the 2008 Accounts: Actual vs Budget for 2008. At the last page, he pointed out a deficit of \$679k US and explained that although it seemed troubling, the budget was a deficit of \$2.138 million, which meant that the accounts for this year were actually \$1.5 million better than last year's. He said that was a notable achievement.

He then explained that we had spent that extra amount to replace our computer equipment, mentioning that the original plan was to lease such equipment, but because of an opportunity that came up, the purchase option became more interesting.

He referred to page 2, under Legal & Finance, and explained the Department had been granted a revised budget of \$1.8 M and managed to exceed it by 10%. He explained this situation occurred because of the Landis case.

In regards to Information Technology, on page 4, he mentioned that the higher cost was due to the purchase of computer equipment.

He also noted that meetings cost a lot.

<u>MR REEDIE</u> then asked the Chairman to formally submit the 2008 Year End Accounts to the Foundation Board for approval since no questions had been formulated.

## DECISION

2008 Year End Accounts Report approved.

## 5.4 2009 Quarterly Accounts (Quarter 1)

<u>MR REEDIE</u> continued in moving on to item 5.4, "2009 Quarterly Accounts (Quarter 1)" where he said he had nothing specific to add.

#### DECISION

#### 2009 Quarterly Accounts noted.



## 5.5 2010 Draft Budget

Regarding item 5.5 "2010 Draft Budget", <u>MR REEDIE</u> informed the Board that he had no Draft Budget to table in terms of a set of figures. He said he had the opportunity to exchange with colleagues from Public Authorities and wished to take these thoughts back to the Finance meeting in July in order to prepare a detailed budget that he would present to the Executive Committee in September and to the Foundation Board in December, in Stockholm.

#### **DECISION**

#### 2010 Draft Budget noted.

## 5.6 2010 Budget Approval – Exception to Article 13 WADA Statutes

<u>MR REEDIE</u> noted that item 5.6 needed to be approved. He asked that members consider the timeline for the approval of the budget which is normally set in the Statutes for November. This amendment would allow the Agency to deviate slightly by two days because of the upcoming meetings that would be held in Stockholm in early December, as opposed to November, as outlined in WADA Statutes.

THE CHAIRMAN formally asked the Board to approve item 5.6 that was to waiver on the requirement under WADA's Statutes to have a budget approved by the Board by 30 November since the Board was meeting on 2 December 2009.

#### DECISION

## WADA's 2010 budget to be exceptionally approved on 2 December 2009 in place of November as outlined in WADA Statutes.

In concluding the session on Finance, <u>MR JOHANSSON</u> wished to echo Professor Ljungqvist's welcome in December to Stockholm. He explained that the Swedish government's anti-doping policy rested on three pillars: a) all the work done by the Swedish Sports Federations and NADOs, b) a firm and strong legislation and finally, c) Professor Ljungqvist himself. He praised his great work. He then addressed his greetings on behalf of his Sports Minister who could not attend the Foundation Board meeting.

<u>MR JOHANNSON</u> then concluded in welcoming further planning of the 2010 budget and recognized the collection of 100% of contributions from stakeholders, as this proved to be a strong commitment.

<u>MR REEDIE</u> added a final comment about the future and said things were looking good.

#### <u>6. Legal</u>

THE CHAIRMAN invited MR NIGGLI to present the Legal update.



## 6.1 Legal Update

<u>MR NIGGLI</u> wished to highlight two cases. Concerning Operation Puerto, he had good news and bad news. First, the appeal that had been launched against the decision of the judge to close the inquiry by the Spanish government, UCI and WADA, had been upheld. Therefore, the Judge would have no choice but to send the case to hearing, thus there would be a trial for Dr Fuentes. On the other hand, Mr Niggli stated that WADA still had no access to the evidence collected in that case due to resistance from the judge in charge, to share information.

In regards to the Valverde case, he stated that WADA had been in front of CAS for over a year and that the case had not been moving forward because of the key evidence to prove that the blood bag seized during the Puerto Operation belonged to Mr Valverde. He explained that WADA tried to get a portion of the blood bag from the Spanish judge, through civil corporation and through CAS but that we had been denied this right every time. WADA had also appealed at the Spanish level, but nothing had moved.

He explained that, the Italians, through CONI and through their criminal Law, are able to obtain cooperation at the criminal level rather than at the civil level, and had thereby managed to get access to the blood bag and to bring portions of it back to Italy, including Mr Valverde's bag. The Spanish judge accepted that the blood bag be taken, and the Italian police took the blood bag to Italy. The other judge, upon return from vacation, reversed the order. Unfortunately, the blood bag had already been taken away, and therefore not much could be done. The Italian police compared the DNA from the blood bag and samples taken from previous competitions and confirmed that Mr Valverde's blood bag was in Barcelona. The Italians are now proceeding with a criminal case and a disciplinary case under CONI and the Italian criminal Law.

He explained that in parallel with that case, we had a pending case before CAS where we were trying to get evidence gathered by the Italians. To do so, WADA accepted to be a party in the Italian proceedings and has filed to enter into that case. Mr Niggli stated that things were progressing, but with difficulty. He expressed his hope for things to move rapidly once the evidence needed is available, as a lot of time and energy was being wasted on one athlete. The hearings in Italy were foreseen for the end of May.

<u>MR NIGGLI</u> then drew the Committee's attention to the case in Flanders (Belgium) brought on by a syndicate representing 65 athletes challenging the whereabouts system. He stated that this claim was in before the Civil State Council of the Flanders' Region and was challenging the fact that the whereabouts requirements were infringing the athletes' right to privacy. He said that he wasn't sure the procedural rules had been followed and doubted the success of the case, and suspected the intentions of the group of athletes were to bring any decision to a higher level, namely to Human Rights. Nevertheless, WADA had decided to intervene in this case to explain the whereabouts notions and to provide the Court with all the information they require to make a decision. The case would be dealt with on 4 June. More information would be provided later.



The last item he brought to the members' attention related to weightlifting and Armenian athletes. As an update, Mr Niggli told the Committee that the IOC provided some samples collected during the Games, which samples were identified as being those of the Armenian athletes. WADA managed to do a DNA comparison and confirmed that the previous urine samples and the more recent samples were not from the same athletes. Therefore, there was manipulation (at least for one athlete). He added that this information was relayed to the IWF and WADA received a confirmation last week from them indicating they would take proper disciplinary measures. Although the case was still pending, it was moving forward because of strong evidence that was put on the table.

THE CHAIRMAN asked if there were any questions or comments. Since no question was formulated, this point was noted.

## DECISION

#### Legal update noted.

## 6.2 Protocols for Coordinating Investigations and Sharing Anti-Doping Information and Evidence

THE CHAIRMAN took the liberty to defer this matter to December since Management had more work to do. The point was noted.



## **DECISION**

Protocols for Coordinating Investigations and Sharing Anti-Doping Information and Evidence Protocols noted.

#### 7. World Anti-Doping Code

#### 7.1 Code Revision, Compliance and Monitoring Plan: 2009-2015

<u>MR ANDERSEN</u> asked the Board to take a look at a revised document: Attachment 1 to agenda item 7.1, since revisions, or rather clarifications, had been made just the previous day. He explained that WADA had examined the process from the moment the first Code was established (in 2001) until the revised Code entering into force in January 2009. He also mentioned there had been issues with the Compliance report due in 2006, then deferred to 2008, and deferred again to May 2009 by the Foundation Board. He reported that the system had been examined at the end of 2008 where they had to report on compliance of an existing Code (2003) knowing that a new Code would be coming into force only two months later (in January 2009); a situation which was not an ideal one. In this regard, they had looked at ways to move forward and referred to the chart (Attachment 1) which ran from the year 2009, up until 2015.

He mentioned his meetings with UNESCO and the Council of Europe in order to synchronize the reporting of compliance with both the Code and the Conventions.

He added that he would normally report on Compliance by the end of 2010. A new proposal however would be to postpone this report to 2011 and then onwards to every second year, meaning one year deferral for the Code Compliance Report and an interim report on Compliance at every Executive Committee and Foundation Board meeting. He asked the members to accept this calendar proposal. He pointed out that if accepted, the next Code review process would start in 2012 and a finalization would take place in 2013 with a World Conference. A revised Code would then come into force in January 2015.

<u>THE CHAIRMAN</u> said there was a recommendation to that effect from the Executive Committee and asked if there were any questions or comments.

<u>MR POUND</u> said this was a positive idea. He gave an example about the difficulty around an official Code Compliance report. If sport X was to be declared non-compliant in November 2011, there would be all kinds of pressure on WADA not to go forward or to delay the Compliance report until after the London Games. With Games every two years, WADA could end up in a very embarrassing situation. He believed that both our credibility and the fight against doping in sports would suffer because of those pressures. He stated people responded to deadlines and that we needed to settle strict ones to avoid such situation.



<u>THE CHAIRMAN</u> assured the members that the non-compliance aspect was part of this program and that we would take all the necessary measures to put a reporting mechanism in place so that Compliance reports are delivered to the parties concerned. He asked the Board to endorse the strategy set up by Mr Andersen and his team.



## DECISION

Code Revision, Compliance and Monitoring Plan: 2009-2015 approved.

## 7.1.1 4<sup>th</sup> World Conference on Doping in Sports

Following the previous discussions, <u>the DG</u> was of the understanding that Management had approval to seek interest to host the 4th World Conference on Doping in Sports for the year 2013 (in line with the Code plan just approved). He stated that he would commence the process and report on a regular basis.

THE CHAIRMAN asked if there were any questions or comments and noted the point.

#### DECISION

Next World Conference would take place in 2013 confirmed.

## 7.2 Code Implementation and Compliance Report

<u>MR ANDERSEN</u> explained key elements concerning the report before the members. First, under article 23.4, he reminded the members of WADA's obligation on monitoring and on the consequences of non-compliance with the Code. He wished to reference the extension of the deadline from 2006 to 2008 to 2009, scope of compliance reporting, minimal requirements to be in line with the Code specifically relating to article 2, the right for WADA to appeal, the respect for International Standards and implementation of an OOCT program.

In terms of compliance with the 2003 Code, he mentioned that the process ended on 31 December. His team had now been continuously assisting stakeholders with compliance of the Code which came into effect on 1 January 2009. He was happy to report that the progress was significant in such a short period of time.

He reminded the members that in November 2008, five IFs did not have an OOCT program in place and was pleased to say the situation had now changed.

He finally recommended that the members acknowledge the report and regard it as completed.

THE CHAIRMAN asked if there were questions or comments.

<u>MR JOHANSSON</u> stated that it would be important in the future to include various languages in the report, for those whose mother tongue was not English or French. He then had a question about 2009 Code Compliance and if there were technical issues or implementation problems, especially with reference to NADOs.



<u>MR POUND</u> made a couple of observations. He first said that the language in the report was somewhat "gentle". He asked what "in line with the Code" meant and if this terminology referred to compliance? As a member of the IOC, he could confirm that some sports were not conducting OOCT yet. He stressed the importance of being compliant or not compliant, and that there was no middle position possible. WADA had to make fundamental and valued judgments, thus he urged WADA's Management to be more direct and transparent in its language and also to become more interested in those who were not compliant. We could then decide firmly what to do about those cases.

<u>THE CHAIRMAN</u> responded that the report would be progressive and simpler moving forward. He added that WADA would provide any compliance information to the IOC in an appropriate manner.

<u>MR ANDERSEN</u> explained that the process was complex in terms of management. He added that the terminology "in line" provided in the 2009 interim report referred to "in the norms". He added that further recommendation would include who is compliant and who is not compliant the Code. In regards to translation, he stated that parties who hadn't started the process were in progress of doing so. Also, the terminology "in line" was chosen until the Board came up with another suggestion.

<u>MR POUND</u> reiterated his concern about the terminology "in line". He said "compliant" or "non-compliant" would be more appropriate. He expressed his wish to come up with a decision for proper use at the next meeting. He felt this issue was far too big not to make it clear and concrete.

<u>THE CHAIRMAN</u> noted this point and ensured that the language would be clearer in future presentations.

<u>THE CHAIRMAN</u> then asked the Board to approve item 7.2 in two regards – firstly to acknowledge the status report in respect with the Code that entered into force on 1 January 2004 and secondly to acknowledge the interim report in respect with the Code that entered in force in January 2009, noting that in making that decision, article 23.4 of the 2003 Code required WADA to make reports on compliance to appropriate stakeholders in due time.

## DECISION

Code Implementation and Compliance Report for 2003 approved. Interim Code Implementation and Compliance Report for 2009 noted and the means of reporting going forward approved.

## 7.3 International Standard Update

<u>THE CHAIRMAN</u> noted no updates for this item in view of earlier discussions. He asked if there were questions or comments.



<u>MS SCOTT</u> had a question about the WADA Website calling for advice and feedback from athletes in regards to Whereabouts. She asked if results were compiled and if she could have a look at the report.

<u>MR NIGGLI</u> said that the feedback would be transferred into ADAMS shortly. He said the team was working on this and that it would become a regular process.

THE CHAIRMAN asked if there were further questions or comments.

<u>MS BOKEL</u> said it was important that athletes use ADAMS and to continue to make it user-friendly.

## **DECISION**

International Standard Update noted.

## 8. Department/Area Reports

#### 8.1 Communications

<u>MS MASSE</u> invited the Board members to review the lengthier report provided in their material. She then highlighted key activities of the Department, namely Media Relations, Publications, the Athlete Outreach Program and the Web Dashboard (Statistics). She mentioned that WADA hosted the fourth Media Symposium at the Olympic Museum in Lausanne in February. At the event, President Fahey delivered an introductory speech on the "State of Anti-Doping" and WADA Director General provided an update on the Agency's work and challenges. Dr Alain Grenier, WADA's Medical Director had also provided the latest developments on the Athlete's Passport. A 90-minute Q&A period generated overall some very positive coverage.

In regards to WADA's Media Relations, she said that the Agency had received on average 200 media queries per month and that Frederic Donzé had responded to each of them. She stated that an average of 10 top editorials per month were released on the Website.

She discussed the Publications aspect talking about the Play True magazine's latest issue and its first reader's survey intended to better the publication. She added that a tenth Anniversary special issue would be published in November.

In regards to Athlete Outreach events, she stated it was an important program for WADA. She pointed out the events where the program would be delivered in 2009 and 2010. She then explained what the successful Athlete Outreach Model consisted of.

Looking at the Website statistics, she stated that there was an 11% increase in visitors compared to last year and that these figures were growing for all continents. She drew the member's attention to the most viewed pages on the Website, the top six being: the Prohibited List, the Code, documents in other languages, TUEs, International Standards and ADAMS. She then explained how visitors found WADA online and finally mentioned the Website's re-development to be concluded in October.



In the absence of the Chair of the Athlete Committee, Mr. Fetisov, she reported that the Committee would meet once this year on August 20 and 21 in Berlin, during the IAAF World Championships. To date, 13 out of 17 athletes had confirmed their participation to this meeting. Lastly, she thanked the IAAF for their support to date.

## DECISION

Communications (including Athlete Committee Chair) report noted.

#### 8.2 Science

#### 8.2.1 Health Medical and Research Committee Chair Report

<u>PR LJUNGQVIST</u> stated that the Health Medical and Research Committee had not met this year yet, but were planning to do so in September. He reported that work continued under the umbrella of the Health Medical and Research Committee and its sub-committees.

Concerning the further analysis conducted on Beijing samples, <u>PR LJUNGQVIST</u> said this was a great example of cooperation between WADA and the pharmaceutical and biotech industries. He insisted that further cooperation was crucial in the future for successful analytical procedures in the fight against doping.

He reported that the annual research grant procedure was underway, and that scientists were invited to apply for such grants. The deadline was 15 May 2009.

Regarding accredited laboratories' requirements, he stated that labs weren't accredited for life and briefly explained the ongoing monitoring process.

He mentioned a new document for EPO, approved at the Executive Committee meeting the previous day, and expressed his thanks to Japan for hosting a Blood Doping Symposium in Tokyo in November 2009. He felt this event was badly needed in order to be kept updated on blood doping issues.

<u>DR RABIN</u> also highlighted the importance of collaboration between WADA and the pharmaceutical and biotechnology industries. These collaborations were successful in the past years and should be further developed in the future.

He also emphasized the need to work with major drug agencies, namely the FDA, the European Medicine Agency or KIKO in Japan. He said he hoped to conclude major collaborations in the coming months.

THE CHAIRMAN asked if there were questions to either of the presenters.

<u>MR POUND</u> had one question about Salbutamol and the cost to administer the system. He asked if it would be appropriate for us to receive research proposals and invite submissions on this particular point.



He then suggested that if it were appropriate, it might be helpful to implement a form of recognition to the companies or industries that help us get up to speed on new drugs. He felt we might consider a way of saying thanks for their assistance.

<u>PR LJUNGQVIST</u> answered Mr Pound's question and said part of the research budget was already operating in that way. He also mentioned some concerns that some industries had expressed about having their name associated with the concept of doping, which they felt was very negative – this was before WADA and the situation had changed completely once governments and public authorities started to collaborate. The pharmaceutical industry has come to understand the importance of this matter with time. He also agreed it would be appropriate to acknowledge that cooperation in some way.

<u>THE CHAIRMAN</u> also agreed with the suggestion, and pointed out the publicity given to the pharmaceutical industry, namely over the CERA issue and all the prestige associated with it. He said WADA would find some way to recognize their collaboration.

#### DECISION

Health Medical and Research Committee Chair report noted.

## 8.2.2 Draft 2010 List Update

<u>DR RABIN</u> reported that the Committee had met already to draft the 2010 Prohibited List. The draft document was released on 5 May 2009 to 1500 stakeholders with a deadline to submit comments by 31 July 2009. He explained that these comments would be compiled and presented to the List Committee and then to the Health Medical and Research Committee in September. A revised draft would then be presented to the Executive Committee for approval at the September meeting. He encouraged the stakeholders to send all their comments.

THE CHAIRMAN asked if there were questions or comments.

## DECISION

#### Draft 2010 List Update noted.

#### 8.3 Education and Program Development

#### 8.3.1 Education Committee Chair Report

<u>MR BOUCHARD</u> made this intervention on behalf of the Hon. Gary Lunn, Canadian Minister of Sports and Chair of the WADA Education Committee, who could not attend the meeting. Mr. Bouchard talked about the role of the Education Committee in the fight against doping and emphasized the importance of Education programs in the promotion of doping free sports and the influence on children.



He highlighted some of the recommendations made by the Education Committee in previous years and provided an update on their implementation. One of the recommendations was to continue to educate young athlete in a fun and attractive way. Several initiatives had been advanced, namely the coaches' tool kit, the Play True Generation program, and partnerships with Ministries of Education in order to implement anti-doping programs in mainstream curriculums.

He emphasized the need and importance of social science research in order to better understand the doping phenomenon. He pointed out a five-year strategic plan in regards to social science research provided in the members' documents. He finally encouraged stakeholders to continue their education efforts and invited Mr Koehler to provide further precision on certain activities.

<u>MR KOEHLER</u> provided a brief overview of what is being done at WADA in terms of Education. He said that detection and deterrence were key aspects to educate athletes, and that WADA's focus was mainly on young athletes in terms of prevention. He talked about some of the tools developed: the revised Tool Kits, the Play True Generation Program targeted at young athletes to be launched at the 2010 Youth Olympic Games, the Ministries of Education pilot project, a presentation competition on Play True values in Asia, a Chooseco partnership with *Choose Your Own Adventure* books, a new brochure presenting the risks of doping, among others.

He then went on to present the *Choose Your Own Adventure* books: *Track Star*, targeted at athletes 12 years and over and *Always Picked Last*, aimed at young athletes from 6 to 11 years. He explained the concept of the books and the issues put forward in them, namely doping, competition, choices, consequences of one acts, organized crime, cheating, values, guilt, playing with rules, etc. He explained how the partnership with the editor of Chooseco started, and pointed out that the Chooseco line had already produced a number of advance copies of their books. He welcomed the author, Mr Ray Montgomery, who was present at the meeting and invited him to give more details on the project and the collection.

<u>MR RAY MONTGOMERY</u> first thanked the Board for allowing him to attend the meeting. He then shared his passion for sports, writing and for young athletes. He also touched on his deepest concerns in regards to doping. He explained in depth his game theory approach, namely the choice elements put forward in his books and the fact that readers could make these choices and play roles without having to go through real life circumstances. He provided a concrete example that gave members a flavor of how it worked. He stated that his books were translated into 38 languages and not culturally specific. He finally expressed the importance of reaching kids and thanked WADA for its great collaboration.

<u>MR KOEHLER</u> added that the books provided were advance copies and that final copies would be provided later.

THE CHAIRMAN asked if there were questions or comments.

<u>MR SCHAMASCH</u> congratulated the Education Department for all their great projects. He then asked if Mr Koehler could provide information about the medical experts



consulted to prepare the health consequences brochure and secondly, in these difficult economic times, if WADA had an inventory of all current educational programs to avoid reinventing the wheel.

<u>MR KOEHLER</u> answered by saying that the health risks brochure was in process and that he had been in consultation with medical experts within WADA and that once a final draft was provided, he would seek other opinions on content before publishing and distribution. He reported that the Agency had a digital library. He stated that WADA didn't want to reinvent the wheel and that we had been taking valuable information from other stakeholders to feed that library.

<u>THE CHAIRMAN</u> thanked Chooseco and Mr. Montgomery for his great commitment. He fully supported this program and the schools program to reach kids. He asked the members to continue to give feedback on these matters and to examine the five-year social science plan. He thanked Mr Koehler and invited him to move on to point 8.3.2.

## DECISION

Education Committee Chair report noted.

## 8.3.2 Anti-Doping Program Development

<u>MR KOEHLER</u> provided a brief overview of the Regional Anti-Doping Organizations (RADO) program. The program was originally created to assist smaller countries with anti-doping development. In his update, he stated there were presently 15 RADOS from 122 countries. He emphasized the importance of such organizations and explained in depth how they operated. He also explained WADA's support role in the process and then touched on the functions of RADO offices in different countries, namely in the coordination of testing, coordination of education and information programs for regions, results management, the establishment of TUE Committees, obtaining support and funding, DCO programs, etc.

He outlined the benefits of the RADO program and WADA's support. Concerning the costs, he said they kept decreasing each year, in some cases from 12K to 4K a year, which showed the programs were on the way to sustainability and independence.

He mentioned some challenges in the program, namely competing priorities, communication, funding, implementing programs and recently, the end of funding from the Commonwealth Secretary in November 2009. He mentioned that WADA had been trying to find other sources of funding to compensate that loss and to ensure the success of the program.

About what was in store for the RADO program in the future, he said that an evaluation was in process to find out if the program had been meeting its needs. He said WADA was moving forward to ensure every country contributed to RADOs and that there was increased accountability in each country involved.



He mentioned the RADO meeting in Kuwait in November 2009. He thanked the OCA for hosting this event, and also took the opportunity to thank their other partners for their ongoing help, namely CONFEJES and several NADOs.

THE CHAIRMAN asked if there were questions or comments.

<u>MR POUND</u> asked how many of the 205 countries in the Olympic movement were not covered by an effective anti-doping organization.

<u>MR KOEHLER</u> answered that 24 countries were not currently covered. He added that he could collect any pertinent data and provide it later.

<u>THE CHAIRMAN</u> noted that he was extremely disappointed that the Commonwealth Secretary was soon ending its funding to the four RADOs in Oceania, the Caribbean and two in Africa. He challenged any country who may wish to take over that support. He also acknowledged the Olympic Council of Asia for their support.

## DECISION

Anti-Doping Program Development report noted.

## 8.4 Standards & Harmonization (including Out of Competition Testing Update)

<u>MR ANDERSEN</u> gave a brief update on the Out of Competition Testing program, saying this was an ongoing process and that there was coordination with IFs daily. He stressed the importance of the WADA OOCT program and mentioned there had been close to 2000 tests (and 300 blood tests) conducted in 2008 in various countries. He took the opportunity to encourage NADOs to conduct more tests through WADA-accredited labs. Finally, he said WADA was still using ADAMS to plan, conduct and execute doping controls.



## 8.4.1 Anti-Doping Organization Symposium Report

<u>MR ANDERSEN</u> reported on a successful ADO symposium recently held in Lausanne. He advised that the next ADO symposium would be held on 13 and 14 April 2010, in Lausanne.

THE CHAIRMAN asked members if they had questions or comments.

## **DECISION**

Anti-Doping Organization Symposium report noted.

## 8.5 ADAMS – Anti-Doping Administration and Management System

<u>MR NIGGLI</u> had nothing to add to his written report however wished to present a short video promoting ADAMS.

THE CHAIRMAN asked members if they had questions or comments.

<u>MR DE ROSE</u> said they tried to use the system in Brazil and athletes had found it difficult. He suggested that there be more information provided to the athletes from smaller federations. He said we should find a way to help those athletes to use the system.

<u>THE CHAIRMAN</u> noted the comment and asked members if they had more questions or comments on that point.

<u>PR LJUNGQVIST</u> added that ADAMS would be fully applied at the Vancouver Olympic Games. He said that the IOC team would come in June to Montreal to finalize the structure for such an application.

<u>MR BESSEBERG</u> added that the system needed to be more user-friendly.

<u>MR NIGGLI</u> admitted that the system could be more user-friendly, and that WADA kept note of users' comments and was trying to bring upon improvements and to make the experiences easier.

<u>MR POUND</u> suggested that we could ask young athletes' comments on ways to improve the system since they were used to deal with new technologies.

<u>THE CHAIRMAN</u> added that athletes of Germany had expressed having difficulties with ADAMS. The Agency received over 400 suggestions and was working on them. He said Management was conscious of such problems and added that further work would be done to improve the system.



## DECISION

ADAMS report noted.



## 8.6 Governments/UNESCO

<u>THE DG</u> provided an overview of the status of the UNESCO Convention. He said that there were now 112 ratifications as Morocco had joined that week. Signatories represented 84% of the population of the world. There were about 81 remaining countries and WADA was keeping very detailed records of progress made to date. He reported that UNESCO would have its Conference of Parties in late October this year, starting 26 October, in Paris. He hoped more countries could attend the Conference. He concluded by advising members that a full report on progress in relation to ratifications was available for consultation, including a country by country analysis.

THE CHAIRMAN asked members if they had questions or comments.

<u>MR ALESHIN</u> wished to make a remark on the current situation. He said the ratification process had become slower because other countries required our help. He invited all stakeholders to give support to these countries. He added that his country had given a 700k contribution to the UNESCO Voluntary Fund.

## **DECISION**

#### Government / UNESCO report noted.

## 8.7 & 8.8.2 International Federations and European Regional Office Update

<u>THE CHAIRMAN</u> asked Mr Fairweather to give his update on International Federations and, as the new Director of the European Office in Lausanne, to incorporate that report as well.

<u>MR FAIRWEATHER</u> presented a brief report on IFs and on the Lausanne Regional Office. He said the priority objective for the first part of the year was to focus on relationships with the IFs. He had met and had discussions with several IFs to better understand the issues they were facing. He also had the opportunity to talk with various stakeholders at Sport Accord and at the ADO Symposium in Lausanne. He had regular contacts with the IF umbrella organizations and the IOC.

He added that WADA had a tendency to focus on the Olympic sports, but other federations also required our attention. Concerning compliance, he thought we needed to move the focus to a more functional application of these rules and to put cost effective programs in place. He added the Education aspect raised great interest amongst IFs.

In regards to activities in Europe, he said he would provide a more detailed report in December.

THE CHAIRMAN asked members if they had questions or comments.



<u>MR RYAN</u> congratulated WADA and Mr Fairweather for their great work.

## **DECISION**

International Federations and European Office reports noted.

## 8.8 Regional Offices

#### 8.8.1 Cape Town

<u>MR SWIGELAAR</u> referred members to his more detailed report in the member's papers. He said 27 African countries had ratified the Convention, thus crossing the 50% mark. He highlighted the importance of voluntary funding and applying to such Fund. He mentioned the contributions had gone up in the region.

In terms of RADO development, he indicated that five countries in West Africa were not yet members of a RADO. Other countries that hadn't yet joined had political issues. Concerning Nigeria, he added WADA's visit there was very important in terms of implementing an anti-doping program. He said the outcomes were positive and would follow up with them and report on progresses made.

In 27-28 November 2008, WADA in collaboration with the South-African Government and UNESCO had hosted a Conference (*United in the Fight Against Doping*). He reported that 27 governments and a number of IFs attended this conference. It was very successful, unique and encouraging. He took this opportunity to thank the South African Government.

THE CHAIRMAN asked members if they had questions or comments.

## DECISION

Cape Town report noted.

## 8.8.3 Montevideo

<u>MR TORRES VILLEGAS</u> presented his report. In terms of contributions, he noted the increasing commitments from the regions. In terms of the UNESCO Convention, the region had 21 countries who had signed on, plus five extensions. He was also expecting four ratifications in the next few months from countries that had just completed the process internally. He added his office continued its regular activities (awareness, liaising with governments, capacity building, etc.). In terms of Code compliance, he said a lot of information had been made available in Spanish to further facilitate activities. In terms of Education, he said they were focusing on activities that especially had a regional impact. He mentioned his participation in recent two seminars, in Ecuador and Mexico, and added that joined work with stakeholders was paying off.

THE CHAIRMAN asked members if they had questions or comments.



<u>MR DE ROSE</u> brought a small correction about Regional Games that didn't appear in the presentation.

<u>MR TORRES VILLEGAS</u> thanked him for this clarification.

<u>MR SCHAMASCH</u> asked where the situation was in regards with the establishment of a NADO in Jamaica.

<u>MR TORRES VILLEGAS</u> answered that WADA had taken measures to support the NADO in Jamaica in order to make sure they were implementing and applying all the necessary rules. He added that they were actively following up with the respective authorities of the country.

<u>MR BOUCHARD</u> thanked Mr Torres Villegas for his report and said he was encouraged by the progresses made in the fight against doping in the Latin Americas region.

THE CHAIRMAN asked members if they had questions or comments.

#### DECISION

Montevideo report noted.

#### 8.8.4 Tokyo

<u>MR HAYASHI</u> presented his report. He reported that his office was working in achieving all the appropriate goals in line with WADA's strategic plan. In regards to funding, he said the status had improved over last year. He thanked the Japanese Government for its contribution. Concerning the UNESCO Convention ratifications, he said it was his office's first priority to ensure those who had not yet ratified were being actively encouraged to do so as soon as possible. He gave an update of activities in his region, and said the progress was steady. He thanked CHINADA and KADA for their support and finally stressed the importance of communication with key stakeholders.

THE CHAIRMAN asked members if they had questions or comments.

#### DECISION

#### Tokyo report noted.

#### 9. Other Business / Future Meetings

<u>MR DVORAK</u> asked WADA Management to urge the International Federations to disclose their statistics as it related to true positive cases.

<u>PR LJUNGQVIST</u> talked about the next meeting that would take place in December 2009. As expressed earlier, he said it would be a great pleasure and honor to welcome everyone to Stockholm. As a Stockholmer, he briefly talked about his home city. He then said a team from Sweden was in Montreal to study the logistics around the preparation of such meetings and he introduced them to the Board. He extended his



welcome on behalf of the Swedish Government, the City of Stockholm, the Swedish Board member and himself.

THE CHAIRMAN asked members if they had questions or comments.

<u>MR BAKKABULINDI</u> thanked WADA for the great welcome and made a brief comment on the importance of transparency in communications, especially on issues that could easily be distorted by the media or other parties.

<u>THE CHAIRMAN</u> thanked all the members for their participation during the weekend and wished them all a safe return home. He said he was looking forward to see them all in Stockholm for WADA's 10<sup>th</sup> Anniversary celebrations. Before closing the meeting, he thanked the interpreters for their great contribution to the meeting.

The meeting adjourned at 13:40 p.m.

## FOR APPROVAL

## JOHN FAHEY, AC PRESIDENT AND CHAIRMAN OF WADA